

**OPIOID OPERATIONAL COMMAND CENTER
ORF Targeted Abatement Grant Program
Local Abatement Plan**

IMPORTANT NOTE: Please review the instructions provided in the Call for Proposals document prior to completing this form.

The application package should be submitted via Smartsheet Form to the link below.

<https://app.smartsheet.com/b/form/7abd36feaa304e9dad2e776c198e857f>

Jurisdiction/subdivision: City of Westminster, Maryland

Point of Contact:

First/Last Name: Sara Imhulse

Position: City Administrator

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Mailing Address:

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Westminster, MD 21157

Total Allocated Funds \$65,472.79 + \$17,385.40 = \$82,858.19

Primary State Finance and Procurement Article 7-331/Chapter 270 Legislative Provision Local Abatement Plan will fulfill (click here to review these legislative bills):

Please select the ORF provision which most accurately represent the primary focus/foci of the local abatement plan (you may identify more than one).

- (ii) Expanding and establishing mobile crisis response systems;
- (iii) Supporting evidence-based interventions for overdose prevention and substance use treatment;
- (iv) Improving access to medications proven to prevent or reverse an overdose; and
- (vi) Training for substance use treatment and overdose prevention, including for administrative expenses.

I. PLAN SUMMARY *The plan summary must provide a clear summary of the projects to be funded and the activities that will be conducted in service of the Local Abatement Plan, and clearly tie to the provisions of the legislation identified above.*

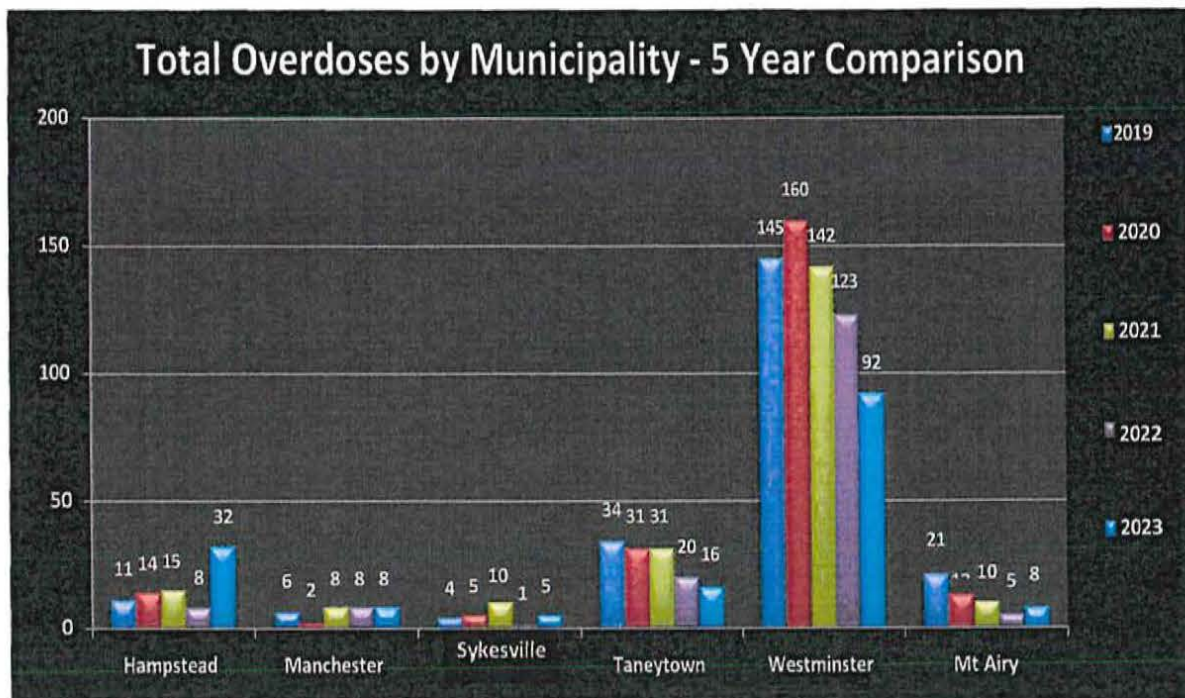
The City of Westminster has established the required Local Abatement Fund as a special revenue fund within our accounting system. All settlement revenue including interest earned will be tracked separately and expenses will be restricted to the approved uses. City of Westminster staff discussed the Local Abatement Plan with Carroll County Health Department staff.

The City of Westminster will utilize the Local Abatement Plan funds to assist the Westminster Police Department and other City staff with initiatives to effectively address the opioid abuse and overdose epidemic by using best practice and evidence-based strategies.

1. To support public safety / public health collaboration between the Westminster Police Department, the Carroll County Health Department, and other crisis response teams to reduce and mitigate opioid-related overdoses and to engage individuals affected by opioid addiction in harm-reduction strategies.
 - (ii) Expanding and establishing mobile crisis response systems,
 - (iii) Supporting other evidence-based interventions for overdose prevention and substance use treatment
 - (iv) Improving access to medications proven to prevent or reverse an overdose
2. To assist Westminster Police Department (WPD) personnel & City staff with attending conferences and training related to the opioid epidemic and best-practice overdose response, diversion/deflection, and other harm reduction initiatives, and to provide WPD personnel and their partners with resources required to implement these initiatives.
 - (vi) Training for substance use treatment and overdose prevention, including for administrative expenses
 - (iii) Supporting other evidence-based interventions for overdose prevention and substance use treatment

II. PLAN PROBLEM STATEMENT *The problem statement section describes why the plan is needed and identifies the most significant issues, problems, trends, or opportunities that will be addressed by the Local Abatement Plan.*

Since 2016, Carroll County, including the City of Westminster, has been severely impacted by the opioid crisis. According to data collected by the Carroll County HIDTA Regional Heroin Coordinator, recent overdose statistics in the City of Westminster and in Carroll County include:

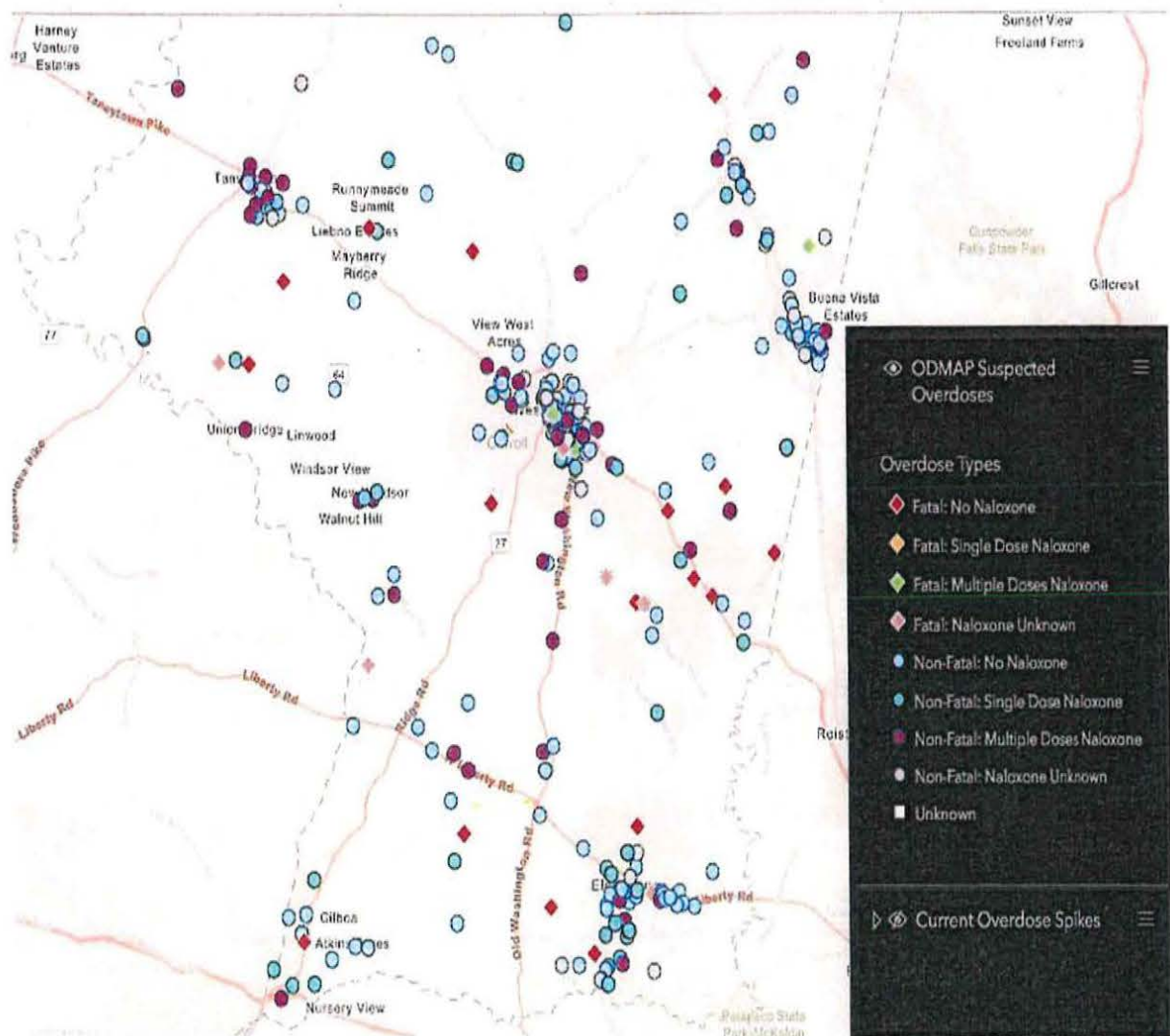


2023 Year-to-Date Carroll County Maryland Statistics

Overdose Type	All OD's	Fatal OD's
<u>Fentanyl / Heroin</u>	113	24
Cocaine	5	1
Other Opiate	31	6
Other CDS	17	0
Prescription Meds	69	0
Alcohol Abuse	17	3
Over Counter Meds	12	0
Drug/Method Unknown	43	0
Pending OCME Report	7	7

Municipality		
Hampstead	32	10%
Manchester	8	3%
Sykesville	5	2%
Taneytown	16	5%
Westminster	92	29%
Mt Airy	8	3%
MSP	8	3%

ODMAP Carroll County 2023 Overdose Statistics



The City of Westminster, Maryland is the County Seat for Carroll County. It is also the largest municipality in Carroll County. As such, many of the social services, soup kitchens, and shelters are located within Westminster. The City of Westminster population includes a high-risk population who suffer from substance use disorder. Subsequently, we experience related opioid epidemic events, including fatal & non-fatal overdoses and illegal opioid sales, on a continual basis.

We recognize that this issue is best addressed as both a public health and a public safety matter. We plan to fund strategies that support public safety – public health collaborations that address the opioid epidemic. We plan to fund access to training and conferences to educate our staff regarding opioid epidemic best-practice response initiatives.

III. PLAN GOALS AND OBJECTIVES *Program Goals and Objectives should define the central aim and principal goals of the Local Abatement Plan that will be addressed by the project activities, and clearly tie to the provisions of the legislation identified.*

Goal 1: Support Westminster Police Department (WPD) / City of Westminster collaborations with public health professionals that will focus on a public safety / public health combined response to the opioid epidemic.



Expanding and establishing mobile crisis response systems

Supporting other evidence-based interventions for overdose prevention and substance use treatment

Improving access to medications proven to prevent or reverse an overdose

Objective: Fund initiatives that will support Westminster Police Department & City staff's continued involvement in public safety / public health collaborations that are aimed at addressing the opioid epidemic in Carroll County. Expenses may include educational materials, harm-reduction support materials and expenses, transportation expenses to connect individuals with appropriate resources, and other administrative expenses required to operate these collaboratives.

Current collaborations we are involved with include:

1. **Law Enforcement Assisted Diversion (LEAD)-** LEAD empowers law enforcement officers to refer individuals who may have a substance use disorder to public health services instead of making an arrest, and reduces costs related to the criminal justice system – a major goal of the Justice Reinvestment Act. According to a University of Washington Harborview Medical Center study, this model improves public safety and individual outcomes including a 58 percent reduction in recidivism, and increased likelihood that diverted individuals obtain housing, employment and see increased income.
2. **Overdose Quick Response Team - QRT:** The Department collaborates with the Health Department to staff a QRT who are embedded in the police department and who respond real time to reported drug overdoses. The QRT attempts both real-time and follow-up engagement with opioid overdose victims and their families to attempt to help these individuals through implementation of various harm reduction strategies.
3. **Naloxone Kit Use -** The Department equips its police officers with Naloxone Kits supplied by the Carroll County Health Department to address the opioid crisis by reducing opioid overdose deaths through first responder intervention. Our police officers are often the initial first responders on-scene during opioid drug overdoses and will administer Naloxone to attempt to reverse the overdose.

Goal 2: Provide Westminster Police Department (WPD) personnel and other City staff with funds to attend conferences and training related to the opioid epidemic and best-practice response initiatives and fund the resources necessary to implement interventions for overdose prevention and substance use treatment.



Training for substance use treatment and overdose prevention, including for administrative expenses

Supporting and expanding other evidence-based interventions for overdose prevention and substance use treatment

Objective: Fund expenses that support Westminster Police Department (WPD) opioid crisis-related training and education and expenses related to the implementation of selected intervention strategies.

- 1. Carroll County recently participated in a Sequential Intercept Model (SIM) Mapping Workshop. Members of the WPD participated in this collaborative process. As we work towards implementation of identified priorities, WPD staff will need training and education. Many individuals targeted for these diversion/deflection initiatives suffer from opioid related substance use disorder.**
- 2. Opioid related drug overdose circumstances within the City of Westminster continually change, including the complex “drug cocktails” involved. WPD staff will require ongoing training and education regarding these matters in addition to training regarding best-practice strategies and responses to the opioid epidemic.**
- 3. The WPD continually hires both entry-level police recruits as well as lateral-hire certified police officers. The WPD will need to provide training and education to these new officers as well as “refresher” in-service training regarding our opioid epidemic response initiatives and collaboratives, along with the many requirements and expectations of our staff.**
- 4. WPD Staff may seek out innovative training and conferences related to first responder best-practice initiatives and responses to the ever-changing opioid epidemic conditions to explore evidence-based intervention and overdose prevention.**
- 5. WPD and City Staff will potentially require supplies and services to support implementation of learned intervention strategies for overdose prevention and substance use treatment.**

IV. PLAN PROGRAM MEASUREMENT/PERFORMANCE INDICATORS

What you will use to measure (a) the effectiveness of the plan's support of the selected Goal/Strategy, (b) how it fills a gap in the region, and (c) how it serves its intended demographic. These measures may be quantitative (numeric) and qualitative (descriptive). These performance measures must be reported on annually, by project and ORF provision.

Goal #1: Support Westminster Police Department (WPD) and City of Westminster collaborations with public health professionals that will focus on a public safety / public health combined response to the opioid epidemic.	<ul style="list-style-type: none"> • # of successful interventions during opioid drug overdose responses. • Reduction in the # of fatal opioid overdoses. • # of active LEAD participants 	<ul style="list-style-type: none"> • Provides a public safety & public health collaborative response to the opioid epidemic. Diverts/deflects individuals with opioid-related substance use disorder from entering the criminal justice system thus reducing additional barriers to success. 	<ul style="list-style-type: none"> • These collaborations and strategies have a direct impact on individuals in the Westminster Community who are dealing with opioid-related substance use disorder and who are at risk for both fatal and non-fatal opioid-related drug overdoses.
Goal #2: Provide Westminster Police Department (WPD) personnel and City staff with funds to attend conferences and training related to the opioid epidemic and best-practice response initiatives and funds the resources necessary to implement interventions for overdose prevention and substance use treatment.	<ul style="list-style-type: none"> • # of opioid epidemic related training events & conferences attended by WPD personnel & other City staff. • Increased engagement between WPD Police Officers and other City staff members with opioid epidemic diversion & deflection teams. • Continued evolution of best practice and evidence-based police and City response to the opioid epidemic. 	<ul style="list-style-type: none"> • Ensures WPD Officers and other City staff are receiving up-to-date information regarding the opioid epidemic and best-practice response initiatives. • Provides WPD Police Officers & City staff with resources necessary to implement best-practice opioid epidemic response initiatives. 	<p>WPD Police Officers & other City staff who attend best-practice training and conferences regarding the opioid epidemic should have a better understanding and an increased ability to effectively respond to and address opioid-related drug overdoses and to have more successful interactions with community members experiencing opioid-related substance use disorder. Provides WPD and City staff with the tools necessary to effectively address the opioid epidemic in the community who are affected the most.</p>

V. PLAN TIMELINE*Enter project information as necessary*

Goal	Key tasks/activities	Person(s) responsible	Progress Measurement	Begin date	End date
Goal #1: Support Westminster Police Department & City of Westminster collaborations with public health professionals that will focus on a public safety / public health combined response to the opioid epidemic.	<ol style="list-style-type: none"> 1. Identify resources and tools required to facilitate ongoing public safety / public health collaborations, including the LEAD / QRT programs, the Naloxone Kit program, and other initiatives identified to address the opioid epidemic. 2. Fund resources and tools, including but not limited to, educational materials, harm-reduction support materials and expenses, transportation expenses to connect individuals with appropriate resources, CAT tickets, LEAD/QRT uniforms, Naloxone kits, and other administrative and operational expenses required to operate these collaboratives. 	<ul style="list-style-type: none"> • WPD Special Operations Supervisor. • LEAD / QRT Team Supervisor. 	<ul style="list-style-type: none"> • WPD personnel, City staff, and LEAD/QRT Team members will successfully identify resources and tools necessary to successfully facilitate ongoing opioid epidemic-related collaborations to include resources required to aid LEAD/QRT Team with their operations. • WPD personnel, City staff, and LEAD /QRT Team members will acquire resources necessary to implement their strategies. 	01/01/25	06/30/29

APPENDIX I

Goal	Key tasks/activities	Person(s) responsible	Progress Measurement	Begin date	End date
Goal #2: Provide Westminster Police Department (WPD) personnel and City staff with funds to attend conferences and training related to the opioid epidemic and best-practice response initiatives and fund the resources necessary to implement interventions for overdose prevention and substance use treatment initiatives.	<ol style="list-style-type: none"> 1. Research, prioritize, fund, and attend training and conferences related to the opioid epidemic and to best practice response initiatives and collaborations. 2. Evaluate and implement learned strategies aimed to best address the opioid epidemic through interventions for overdoses and harm reduction related to substance use treatment. 	<ul style="list-style-type: none"> • WPD Deputy Chief of Police 	<ul style="list-style-type: none"> • WPD Police Officers and other City staff, as well as LEAD / QRT Team Members will attend opioid epidemic related conferences and trainings. • WPD Command Staff & City staff will collaborate with Public Health partners to evaluate and implement best practice opioid epidemic response strategies. 	01/01/25	06/30/29

APPENDIX I

VI. SPEND PLAN DESCRIPTION *Detailed explanation of planned expenses*

Description	Annual Cost	5 Year Cost
Personnel		
Contractual		
Police Officer, City Staff, & QRT Team Training & Conferences	\$3,000	\$15,000
Transportation Services to Support Opioid Epidemic Response	\$5,000	\$25,000
Equipment		
Overdose Quick Response Team (QRT) Uniforms	\$500	\$2,500
Resources to Operate Public Safety/Public Health Collaborations	\$5,028.80	\$25,144
Resources & Tools to Implement Other Opioid Epidemic Intervention Initiatives	\$3,000	\$15,000
Total		\$82,644

APPENDIX I

To the best of my knowledge, I certify that all the information provided herein is true and correct.

IX. AUTHORIZED OFFICIAL SIGNATURE:

Dr. Mona Becker

Date:

1/15/2025

Printed Name: Dr. Mona Becker

Title: Mayor, City of Westminster

X. ADDITIONAL SIGNATURES

The signatures below serve to convey the coordination of other local entities or government partners involved in the local abatement plan. Additional signatures should be added as necessary

Signature: Sara Imhulse
Printed Name: Sara Imhulse
Title: City Administrator

Signature: Thomas Ledwell
Printed Name: Thomas Ledwell
Title: Chief of Police, Westminster Police Department